# **INSTRUCTIONS TO CANDIDATES**

- 1. Do not open this booklet until asked to do so.
- 2. Do not leave the examination hall until the test is over and permitted by the invigilator.
- 3. Fill up the necessary information in the space provided on the cover of the Question Booklet and the Answer Sheet before commencement of the test.
- 4. Check for the completeness of the Question Booklet immediately after opening.
- 5. The duration of the test is 2 hours.
- 6. There are 150 questions. Each question has four answer options marked (1), (2), (3) or (4).
- 7. Answers are to be marked on the Answer Sheet, which is provided separately.
- 8. Choose the most appropriate option and darken the oval completely, corresponding to (1), (2), (3) or (4) against the relevant question number.
- 9. Use only HB pencil to darken the oval for answering.
- 10. Do not darken more than one oval against any question, as scanner will read such marking as wrong answer.
- 11. If you wish to change any answer, erase completely the one already marked and darken the fresh oval with an HB pencil.
- 12. All questions carry equal marks. There is negative marking. 0.25 mark will be deducted for every wrong answer.
- 13. Rough work, if any, is to be done on the Question Booklet only. No separate sheet will be provided/used for rough work.
- 14. Calculator, Mobile, etc., are not permitted inside the examination hall.
- 15. Candidate using unfair means in the test will be disqualified.
- 16. Appropriate civil/criminal proceedings will be instituted against the candidate taking or attempting to take this booklet or part of it outside the examination hall, besides cancellation of his/her candidature.
- 17. The right to exclude any question(s) from final evaluation rests with the testing authority.

THIS QUESTION BOOKLET AND THE ANSWER SHEET ARE TO BE RETURNED ON COMPLETION OF THE TEST



# OLAL OLAL

#### Passage I

We teach our children to work hard and never, ever give up. We teach them to be grateful, to be full of wonder, to expect good things to happen and to search for literal and figurative treasure or every beach, in every room, and in every person. But some day, when the treasure hunt is over, we'll also teach them to fire people. Why? After working with the most inventive people in the world for . two decades, we've discovered the value of a certain item in the leadership toolbox: the pink slip. How many of you out there have gotten the "what took you so long?" question from your staff when you finally said goodbye to a teammate who seemed always part of problems instead of solutions? These people passive-aggressively block innovation and will suck the energy out of any organization. Victims are people who see problems as occasions for persecution rather than challenges to overcome. So if you want an innovative team, you simply can't include victims. Fire the victims. (Note to the HR department: victims are also the most likely to feel the company has maliciously terminated them. So have your documentation in order before you let victims go). We love the Henry Ford quote: "If you think you can or think you cannot, you are correct." The difference between the winning team and the losing one that comes up short is a lack of willpower. If you are a leader who says your mission is to innovate, but you have a staff that houses 'non-believers', you are either a lousy leader or in denial. You deserve the staff you get. Terminate the nonbelievers. The best innovators are learners, not 'knowers'. On the job, the person who can figure things out the quickest is often celebrated. And unfortunately, it is often this most-seasoned employee who becomes expert in using his or her knowledge to explain why things are impossible rather than possible. This employee should be challenged, retrained, and compensated for failing forward. But if this person's habits are too deeply ingrained, you must let him or her go. Otherwise, this individual will keep your team from seeing opportunity right under your noses. You don't want the victims, non-believers, or know-it-alls. It is up to you to make sure they take their anti-innovative outlooks elsewhere.

- 1. What does the "pink slip" signify?
  - (1) A cheque towards bonus for a job well done.
  - (2) Orders for termination from the job.
  - (3) A surprise gift wrapped in pink color paper.
  - (4) None of these
- 2. Broadly, what are the different types of employees considered 'undesirable' for any organisation?
  - (1) Victims, learners and seasonal experts.
  - (2) Victims, innovation blockers and learners.
  - (3) Victims, non-believers and know-it-alls.
  - (4) Victims, innovators and know-it-alls.
- 3. In what context has the author of the passage quoted Henry Ford?
  - (1) To spice up the article with a juicy quote.
  - (2) To make the narrative more interesting.
  - (3) To highlight the fact that success, or otherwise, depends on one's own beliefs.
  - (4) It has been used totally out of context.
- 4. What is the paradox that the author is referring to in the passage?
  - (1) You need to sometimes lay-off even the senior-most employees of the organization.
  - (2) After working with the most inventive peoples, you have to sack them one day.
  - (3) We teach our children to look for the positives in other people, but one day end up teaching them to lay-off people if the need is felt.
  - (4) None of these

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### Passage II

Customer anticipation and satisfaction are two capricious variables that every service industry seeks to master in order to succeed. Some gambits are new, others age-old and time-tested. A great example of the latter, of course, is the way restaurants fill up the long minutes between taking orders and serving food by a calibrated series of 'build-up' measures. Pouring water, then bringing the bread basket and finally ceremoniously laying heated plates in front of hungry diners are the 30-minute prelude to the final event: the food. If all this was done beforehand, customer impatience would be practically guaranteed. Airlines padding their 'block time' to burnish their on-time arrival records is another variant of the anticipation-satisfaction principle. Differences in stated flight times on same routes by various airlines are rationalized by prospective passengers as consequences of aircraft sizes (and, therefore, speeds), headwinds and even traffic conditions and, thus, hardly incite questions. Indeed, the point is most whether on-time arrivals matter that much to most Indians anyway, used as we are to late trains and buses. There is no denying, however, the smiles on the faces of passengers when they are told by usually chatty airline captains these days that their flights have reached their destinations half an hour 'ahead' of schedule. So, it seems cruel to deny them that comforting, if notional, buffer given the delays that await thereafter: interminable circling before touchdown thanks to air congestion or absent instrumental landing facilities in bad weather, not to mention tortuously long taxiing and docking procedures before they actually disembark. The DGCA should perhaps also demand honesty from airports about that extra time.

- 5. What is the issue that the author of the passage is attempting to highlight?
  - (1) The means by which customers are kept at least notionally happy by the service industry.
  - (2) A humorous account of his experience in a restaurant.
  - (3) An amazing experience that he had in a flight.
  - (4) None of these
- 6. What is the time-tested gimmick adopted by restaurants that the author has discussed in the passage?
  - (1) Filling-in the intervening period between taking the order and serving the food with a series of activities.
  - (2) Informing the customer that the order would take longer than the expected time for delivery.
  - (3) Playing music or switching-on the TV in the restaurant.
  - (4) All these
- 7. What, according to the author, is the recipe for success for a restaurant?
  - (1) Serving up food in the quickest possible time.
  - (2) Getting their chefs to cook up the tastiest food in town.
  - (3) Getting a fix on what the customers expect; and would feel satisfied with.
  - (4) Train their waiters to be polite with the customers.
- 8. Which of the following statements is true in the context of the passage?
  - (1) Indians are used to late arrivals and departures of all means of public transport.
  - (2) Restaurants and airlines are cheating the public.
  - (3) There is generally no difference in flight times of different airlines flying to the same destination.
  - (4) Customer anticipation and satisfaction are two sides of the same coin.

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(3)



# Passage III

Rising inflation, coupled with a new packaging legislation, will make price hikes of packaged foods inevitable, says the Divisional Chief Executive of ITC's foods division. On one hand the costs of inputs such as raw material, furnace oil and packaging material and even logistics have gone up, while on the other, the new packaging law that bans producers from reducing the quantity inside the packet, will leave them with no choice but to raise prices. This new Legal Metrology Act is likely to come into force shortly. At present, FMCG companies rely on reduced quantity to tackle rising inflationary pressure on input costs rather than changing the price points owing mainly to coinage issues. The new Act will make the price-point concept impossible, he said. On the demand-supply side, he said the company had to make a lot of efforts to meet the spurt in demand for its cream biscuits. Giving an example, he said the company's premium range offerings such as Dark Fantasy and Dream Cream Bourbon have witnessed a growth of 118 per cent in the second quarter over the first. Even other Sunfeast premium creams have shown a growth of 72 per cent in Q2 over Q1. Responding to a question on competition from global brands such as Oreo (from Kraft Foods), McVitie's from (United Biscuits), and domestic brands such as Parle and Britannia, he said international competition is a reality. It is good, as it aids "premiumisation" of the category. He said this has actually enriched Sunfeast's portfolio last year. On the domestic front, given the emerging trends in consumption patterns, the biscuit market offers enormous opportunities, scope for improvement both in terms of new products and segments and also in terms of operational excellence. "The field of play is large and we are encouraged and really excited about the years ahead," he said. At present ITC's Sunfeast is the third largest national player after Parle and Britannia. The brand has 10 per cent share of the ₹ 15,000-crore biscuit market. And, within this, in the creams segment (which accounts for over ₹ 3,500 crore) Sunfeast commands 15 per cent share.

- The new Legal Metrology Act is in respect of
  - the legalities involved in weather forecasting.
  - anything that has to be marketed in Metro cities. (2)
  - packaging of biscuits only. (3)
  - packaged foods in general.
- How has competition from foreign brands affected the Indian biscuit market? 10.
  - Only the three largest manufacturers survived; while the smaller ones withered away.
  - The range of categories available to the Indian consumers has expanded.
  - The foreign brands got restricted to premium categories only; leaving the field open t B. C. domestic brands in non-premium categories. (4) A, B & C (3) B only (2) B & C
  - A & B
  - The price-point concept discussed in the passage is referring to fixing prices of packaged foods in round figures for ease of payment at the point of purcha
  - prices to be fixed by the government. (2)
  - variations of prices from point-to-point in any city. (3)
  - None of these (4)

11.

- It can be accurately inferred from the passage that 12.
  - Parle is the largest selling brand of biscuits in India.
  - Sunfeast is the third largest selling brand of cream biscuits in the country.
  - competition from foreign brands has adversely affected the sales of Sunfeast. (3)
  - All these

(4)

## Passage V

If you think that most poor people in the world live in the poorest countries, you are mistaken. A new study of 1.65 billion of the world's poor shows that 72 per cent (1,189 million) live in middle income countries compared with 459 million in low income countries. What's more, higher percentage (586 million) live in 'severe poverty' in middle income countries than in low income countries (285 million), says the study. Nearly three quarters of the poor live in middle income countries. Another key finding is that 50 per cent (827 million) of the poor live in South Asia, which includes India, and 29 per cent (473 million) in Sub-Saharan Africa. "Multi-dimensionally" poor people in middle income countries have simply been bypassed as their nation's comparative wealth increased, says the study. The poverty measure used in the study took into account a range of deprivations in areas such as education, malnutrition, child mortality, sanitation and services. The researchers analysed the most recent publicly available household survey data for 109 countries, covering 93 per cent of people living in low- and middle-income countries. Middle-income countries are classed as those with an average yearly wage of between \$1,006 and \$12,275, while low income countries are those with a national average wage of \$1,005 or below.

- Which of the following statements is not implied in the passage?
  - (1) Less than one-third of the world's poor live in poorer countries.
  - More than 70% of the population in middle-income countries is poor.
  - Oxford University, UK, recently conducted a study of 1.65 billion poor of the world's population.
  - (4) All these
- Which of the following factors are considered relevant in measuring poverty? 18.
- Education
- C. Nutrition

- (1) A only
- (2) A & B
- (3) A & C
- (4) A, B & C
- Countries are categorized as middle-income or low-income depending on 19.
  - the national average yearly income.
  - the number of poor people in the country.
  - (3) Both (1) and (2)
  - Neither (1) nor (2)
- As per the study referred to in the passage, 20.
  - data of only 109 countries is available.
  - fifty per cent of the world's poor live in India. (2)
  - there are no higher income countries in the world today.
  - many poor people in middle-income countries did not benefit from the growth and development taking place there.

#### Passage VI

Italian coffee chain Lavazza has launched its international brand Espression in the country in a move that industry insiders say will push Barista Lavazza to the back seat. The first outlet o Espression, positioned at the high-end of the café segment in the country, opened at Connaught Place in New Delhi in September 2011, replacing a Barista Lavazza café. But company executives say the two brands will co-exist. "Lavazza Barista remains an Indian reality with an extensive presence in the region," the Lavazza Asia and Pacific Director said. There are more than 160 Barista Lavazza cafes in India. Lavazza entered India in 2007 with the acquisition of café chain Barista Coffee Company and coffee vendor and retailer Fresh & Honest. Officials said it is in the midst of a consolidation phase in the country. Over the past few months, it also witnessed changes in leadership. The then CEO o Barista Coffee Company, stepped down in September 2011 to join Om Pizza & Eats, the holding company for Papa John's, the Great Kabab Factory and Chili's. Lavazza Espression, known for it culinary collaboration with the three-Michelin star El Bulli restaurant's chef, is expected to ente Bangalore and Mumbai next. Its food and beverages are priced 15-20% higher than the classic Barista Espression, globally launched in 2007, has presence in Italy, the US, China, Spain, Ireland, Republi

(6)

#### Passage IV

Changes in lifestyle are ushered in primarily by growing urbanization. With urbanization, availability of food that can be purchased in small quantities, stored easily and cooked easily would attract greater demand. Fresh looks, standardization in looks and quality would fetch better price. New foods would attract urban consumers. There may be quicker convergence of tastes across income groups in the urban setting than in rural settings. Although rural life was synonymous with nutritious food, the urban population may yet embrace better nutrition. Diversification of the food basket is likely to be faster in the urban setting. Diversification of food in terms of rising share of fruits, vegetables and livestock products is one change in demand that the farm sector would have to re-orient its supplies to. While there are the inevitable supply-side bottlenecks, demand may rise sharply and quickly as a result of shifts in tastes and preferences. What might facilitate diversification of the food basket are the improvements in consumption infrastructure. Urban population growth will spur demand for higher value food items. Sustained growth of farm income will require urban growth and support for diversification of the food basket by the consumers. Creating better urban infrastructure for the food industry will help the farm sector. A change in consumption patterns is likely to benefit small as well as large farmers so long as they can make the changes in their output composition. Urbanization will make demands on land and water, but will also raise the demand for high-value farm output.

- 13. The author of the passage appears to believe that growing urbanization
  - (1) is a necessary evil for progress.
  - (2) is the only reason for changes in lifestyle.
  - (3) is a major factor affecting lifestyle changes.
  - (4) leads to higher incidence of lifestyle diseases.
- 14. As per the passage, growth in urban population would result in
  - A. more houses being built.
  - B. higher demand for drinking water.
  - C. demand for more nutritious food items.
  - (1) C only
- (2) B & C
- (3) A & B
- (4) A, B & C
- 15. What, according to the passage, is the major challenge that growing urbanization, and the resultant growth in demand, would throw up?
  - (1) Farmers would have to find more efficient ways to ensure continuous supply of their produce to urban areas.
  - (2) More playgrounds would have to be made available for the children to play in.
  - (3) Better roads would have to be laid in cities to facilitate the farmers' carts and tractors to ply.
  - (4) All these
- 16. It can be inferred from the passage that
  - (1) urban growth is pushing the farmers to shake off their habitual laziness and increase farm output.
  - (2) growing urban demand for farm produce is leading to unhealthy competitiveness amongst farmers.
  - (3) food packaging industries would have to come up in villages to keep pace with urban demands for convenience foods.
  - (4) growing urbanization will lead to improvements in rural lifestyles also.

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of Korea, Romania and the UK. Industry players say Espression is Lavazza's strategy to differentiate in a market dominated by Café Coffee Day. There are an estimated 5,000 outlets of café chains in the country, growing 20-25% a year. Competition includes Costa Coffee and Gloria Jean's Coffees. Espression will be positioned at par with players such as Coffee Bean & Tea Leaf and Segafredo Zanetti Espresso that are present at the top end of the market, said a person with direct knowledge of the development.

- 21. Espression', the international brand, has presence in which of the following countries?
  - (1) Italy, US, China, UK
- (2) Romania, Ireland, Spain, Korea
- (3) India, US, UK, Italy
- (4) All these
- 22. The Italian coffee chain Lavazza entered the Indian market in which year?
  - (1) 2007

- (2) 2011
- (3) Expected to enter some time in 2012 (4) Can't say
- 23 It is implied in the passage that
  - (1) Lavazza wants to ease out the Barista brand from India.
  - (2) the launch of Espression is a strategy to grab market share from Café Coffee Day.
  - (3) El Bulli's food and beverages are priced 15-20% higher than the classic Barista.
  - (4) there are 5000 coffee chains operating in India.
- 24. Which of the following statements is not true?
  - (1) Espression, Coffee Bean & Tea Leaf and Segafredo Zenetti Espresso are in direct competition.
  - (2) Barista Coffee Company and 'Fresh & Honest' brands are both owned by the same holding company.
  - (3) All the Espression outlets in India would be opened by replacing Barista Lavazza cafes.
  - (4) Costa Coffee and Gloria Jean's Coffees are in competition in India.

# Passage VII

Kolkata headquartered menswear apparel and accessories maker Turtle is planning to launch its own brand of casual wear clothing. The company is in talks with several foreign players - mostly UK-based denim brands - to firm up its product portfolio for the new range. The new brand is expected to be launched between end of 2012 and early 2013. A name has not been decided. "Some foreign collaborator may partner us for the project. However, if the talks fail, we may go ahead on our own," says the director of Turtle. "Plans have not yet been cemented but we are expecting the launch of this new brand in another 12 to 15 months." Market sources say that a possible entry of foreign brands in a market could be through a licensing agreement, a joint venture or a buyout of the intellectual property rights of the (foreign) brand. Turtle has some denim offerings, but it does not have a dedicated range of casual wear. "Most casual brands concentrate on denim as an offering and we are also exploring the option," he said. The brand with sales of ₹85 crore is targeting ₹130 crore in the current fiscal. The company has two lifestyle brands under the names Turtle and London Bridge. While Turtle competes with premium brands such as Scullers and Lombard, London Bridge is a value brand offering lower priced products. According to the director, the company is firming up its production capacities to cater to an increase in demand as well as its new clothing range. While talks are on with private labels in Bangladesh, it is also in discussions with Indian private labels to ensure higher supply. The company produces nearly two million units annually from its facilities - one each in Kolkata (West Bengal) and Bangalore (Karnataka). It procures another one million units from private labels in India.

- 25. The range of clothing offered by Turtle includes
  - A. Menswear (1) A & B
- B. Casualwear
- C. Denim
  - (3) A only
- (4) A, B & C
- 26. Turtle is looking at possible collaborators from which of the following countries in order to launch its own casualwear clothing?
  - A. UK
- B. Bangladesh
- C. India

- (1) A only
- (2) A & B

(2) A & C

- (3) A, B & C
- (4) A & C

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(7)



- 27. Which of the following statements is implied in the passage?
  - (1) The company (Turtle) would end the current year with a turnover of ₹ 130 crore.
  - (2) Turtle expects to increase its turnover to ₹ 130 crore with the launch of a new casualwear brand.
  - (3) Turtle has collaboration with a London brand.
  - (4) India and Bangladesh are worthy destinations for foreign collaborators.

## Passage VIII

India and Pakistan are the only two countries starting construction of a nuclear power plant in 2011, even as plants are being shut down in many countries and nuclear power generation has declined. It may be a little too early to predict the long-term decline of nuclear energy; but analysis indicates that countries are turning to other energy sources as a result of high costs, low demand and perceived risks from recent disasters. Despite reaching record levels in 2010, global installed nuclear capacity the potential power generation from all existing plants - declined to 366.5 gigawatts (GW) in 2011, from 375.5 GW at the end of 2010. "Due to increasing cost of production, a slowed demand for electricity and fresh memories of disaster in Japan, production of nuclear power fell in 2011," the Washington DC-based Worldwatch Institute said in its report recently. Much of the decline in installed capacity is the result of halted reactor construction around the world, the report pointed out, adding, in the first ten months of the current year as many as 13 nuclear reactors were closed, thereby reducing the total number of reactors in operation around the world from 441 at the beginning of the year to 433. It is also interesting that while construction of 16 new reactors began in 2010 - the highest number in over a decade – the number fell to just two in 2011. The two countries to start construction are India and Pakistan. Pointing out that China is an exception to the global slump in nuclear electricity generation in terms of both the number of plants being built and capacity of planned installations, the report added that the US too does not seem to be abandoning its nuclear power just yet. Although nuclear power remains an important energy source for many countries including Russia and France, it is likely that its prominence will continue to decrease. To maintain current generation levels, the world would need to install an additional 18 GW by 2015 and another 175 GW by 2025. In the aftermath of Fukushima and in the context of a fragile global economy, an increase that sharp is improbable, the independent research organization pointed out. China, India, Iran, Pakistan, Russia, and South Korea have together contributed around five GW of new installed capacity since the beginning of 2010. During this same period, nearly 11.5 GW of installed capacity has been shut down in France, Germany, Japan, and the UK.

28.	Which amongst the following groups of countries has increased the installed capacity of	of nuclear
	power generation since 2010 ?	

(1) India and Pakistan.

- (2) China, US, India and Pakistan.
- (3) China, India, Pakistan and Japan.
- (4) China, India, Iran and Russia.
- 29. What are the factors adversely affecting nuclear power production in the world?
  - A. Cost of production.
  - B. Fukushima disaster.
  - C. Lower demand for electricity.
  - (1) A & B
- (2) B only
- (3) A only

(4) A, B & C

30. Which of the following countries are bucking the trend of global slump in nuclear power generation, in terms of both the number of plants being built and capacity of planned installations?

- A. India
- B. China
- C. Pakistan

- (1) A & B
- (2) B only
- (3) A, B & C
- (4) A only

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(8)

					- 15						
Dire logic	e <mark>ction</mark> cal pa	ns ( <b>Questions 31 – 34)</b> tragraph.	: C)	hoose the order of the	e sen	tences marked A, B,	C, L	and E to form a			
31.	A.	This is the fundamen	tal	concept of a filter.							
	В.										
	C.										
	D.	It should be kept in 1									
	E.	That is, rays of some or wholly absorbed.					le otl	hers are partially			
	(1)	ABCDE	(2)	BECAD	(3)	ADCEB	(4)	BCADE			
32.	A.	The more fundamenta to be.	al ar	nd far-reaching a scie	entif	ic theory, the more	specu	lative it is likely			
	В.	But speculation is its	ver	y life-blood.							
	C.	A mature science tries unrelated aspects of t	to a	arrange facts in signi universe.	ficar	nt patterns to see the	e rela	tionship between			
	D.	Idle speculation has r	o pl	ace in science.							
	E.	It is erroneous to beli	eve	that science is only	conc	erned with pure fac	s.				
*	(1)	DBAEC	(2)	AECBD	(3)	BDECA	(4)	AECDB			
33.	A.	But this time a curio	ıs p	hilosophy has emerg	ed.						
	B.	But it seems a regula	tory	solution is yet far a	way						
	C.	It says that the more we know about a problem, the more uncertainty is introduced and the more it needs to be studied.									
	D.	The recent debates of industry.	n a	cid rain have pitted	l the	e environmentalists	head	l-to-head against			
	E. (1)	As a result, we know ABDEC		e about acid rain an DACEB		s effect than ever be CEBAD		BADCE			
34.	A.	Seconds later, the gla	ring	object swept past ar	nd h	e thought he had ou	itmai	nouvred it.			
	B.	While flying over ener	ny t	erritory, Jones recei	ved t	the warning of an o	ncom	ing missile.			
	C.	He was proved wrong									
	D.	Without wasting time speed turn.					plan	e roll into a high			
	E.	Hardly had he respon	ded	to the message when	n he	actually saw whate	ver h	ne dreaded most.			
	(1)	EDCBA		BCDEA		DAECB		BEDAC			
Dire	ction	is (Questions 35 – 38)	: Ch	oose the option that i	s the	o plural form of the	siven	word			
35.	Ox						,,,,,,,,				
	(1)	oxes	(2)	ox's	(3)	oxen	(4)	ox			
36.	Fish					•					
We make	(1)	fishy	(2)	fishes	(3)	fisher	(4)	fish			
37.	Atto	orney									
	(1)	attornys	(2)	attornies	(3)	attorney's	(4)	attorneys			
38.	Goo	se			. 3	Fig. 15 - Wild Salm		and the same			
	(1)	geese	(2)	gooses	(3)	gander	(4)	goose			
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Dire	ections (Questions 39 - 42): Choose the option which can be substituted for the given words.	
39.	Having or showing intelligence and good judgement; wise or discerning.  (1) Sagacious (2) Sacrosanct (3) Sacrilege (4) Salience	
40.	The promotion of good health and natural healing by a system of diet, exercise, manipulation ar hydrotherapy.	ıd
	(1) Homeopathy (2) Allopathy (3) Naturopathy (4) Ayurveda	
41.	Love of novelty; obsessive keeping up with the latest fashions and trends.	
	(1) Fashionista (2) Trendy (3) Neophilia (4) Stylish	
42.	A person or shop that deals in small items used for sewing; such as ribbons, needles, buttons, et	c.
	(1) Haberdasher (2) Pawn shop (3) Mall (4) Store	
Dire	ections (Questions $43-46$ ): Choose the option which best expresses the meaning of the matter matter matter $M$ and $M$ are in <b>bold</b> in the sentence.	re
43.	At Christmas, even the elderly fathers paint the town red.  (1) indulge in rioting (2) paint their houses in red (3) spill red wine (4) have a lively time	
44.	We have to keep our fingers crossed till the final result is declared.	
	(1) keep praying (2) feel suspicious (3) wait expectantly (4) feel scared	
45.	He rides the high horse because of his high connections.  (1) is famous (2) talks flatteringly (3) puts on airs (4) is prosperous	
46.	Don't stick your neck out.  (1) interfere  (2) look outside  (3) invite trouble needlessly  (4) move your head	
	ections (Questions 47 – 50): In each of these questions, a word has been written in four differences out of which only one is correctly spelt. Choose the correctly spelt word.	ıt
47.	(1) rapprochmant (2) rapprochment (3) rapproachment (4) rapprochement	
48.	(1) adviceable (2) advisable (3) advicable (4) adviseable	
49	(1) chaufer (2) chufer (3) chaufeur (4) chauffeur	
50.	(1) alitration (2) alliteration (3) allitration (4) aliteration	
Dire	ections (Questions 51 - 54) : Fill in the blanks.	
51.		w
	(1) intelligent, disproved by (2) adaptable, reflected in	
	(3) conservative, seen in (4) susceptible, demonstrated in	
52.	The candidate's at the polls was as he won with a striking margin.	
	(1) claim, unrealistic (2) victory, overwhelming	
	(3) image, real (4) strategy, unsuccessful	
53.	We do not our dreams because they do not with our perceptions of actualife.	al
	(1) admit, coincide (2) accept, mix	
	(3) value, match (4) believe, agree	
54.	He was so convinced that people were driven by motives that he believed there we no such thing as a purely act.	s
	(1) personal, anti-social (2) personal, eternal	
	(3) altruistic, praiseworthy (4) ulterior, selfless	

(10)



Directions (Questions 55 - 57): A sentence has been broken into four parts. Choose the part that has an error. 55 (1) Vishakha should (2)stand up to (3)what she (4) believes in. 56. (1)As a person with a disability (2) he has difficulty (3)to get on (4) and off trams. 57. (1) My friend (2)who is preparing for the MBA entrance examinations (3) consults sometimes the Economic and Political Weekly. Directions (Questions 58 - 60): For these questions, identify the correctly written option conveying the message clearly. 58. More than once they lost their way, but Hope's intimate knowledge of the mountains enabled them to regain the track again. Many times they lost their way, but Hope's intimate knowledge of the mountains enabled them to regain the track again. More than once they lost their way, but Hope's intimate knowledge of the mountains enabled them to regain the track every time. Many times they lost their way, but Hope's intimate knowledge of the mountains enabled them to regain the track every time. 59. He walked for a couple of miles through one ravine after another without success, though from the marks upon the barks of the trees, and other indications, he judged that there were numerous bears in the vicinity. He walked for a couple of miles through one ravine after another without success, though from the mark upon the bark of the trees, and other indications, he judged that there were numerous bears in the vicinity. He walked for a couple of miles through one ravine after another without success, though from the mark upon the barks of the trees, and other indications, he judged that there were numerous bears in the vicinity. He walked for a couple of miles through one ravine after another without success, though from the marks upon the bark of the trees, and other indications, he judged that there were numerous bears in the vicinity. 60. The creature was too unwieldy to lift, and the hunter contented himself with cutting away (1) one haunch and part of the flank. The creature was too unwieldy to lift, so the hunter contented himself with cutting away one (2)haunch and part of the flank. The creature was too unwieldy to lift, whereupon the hunter contented himself with cutting away one haunch and part of the flank. The creature was too unwieldy to lift, thereby the hunter contented himself with cutting away one haunch and part of the flank. In a division sum, the divisor is 10 times the quotient and five times the remainder. What is the 61. dividend, if the remainder is 46? (1) 5636 (2) 5536 (3) 5336 (4) 5436 The sum of the squares of two numbers is 90 and the square of their difference is 46. The product 62.

of the two numbers is

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63.

 $\left\{7\frac{1}{2} + \frac{1}{2} \div \frac{1}{2} \text{ of } \frac{1}{4} - \frac{2}{5} \times 2\frac{1}{3} \div 1\frac{7}{8} \text{ of } (1\frac{2}{5} - 1\frac{1}{3})\right\} = ?$ 

(11)

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(4) None of these

	(1) 8	(2)	10	(3)	12		(4)	16		
65.	$\frac{5}{12}$ part of w	hat amount w	ill be equal to	$3\frac{3}{4}$ par	t of ₹ 10	0 ?				
	(1) ₹ 500		₹ 600	(3)			(4)	₹ 700	49	
66.		$3 = \frac{3}{8}$ of a book unread is 40,						second day.	If the	numbe
	(1) 320		520	(3)	230		(4)	400		
67.	Which one o	f the following	fractions is le	ess than	$\frac{1}{3}$ ?					
	(1) $\frac{22}{63}$	(2)	4	(3)	$\frac{15}{46}$		(4)	33		
	63		11		46			98		*
68.	The value of	$\frac{489 \cdot 1375 \times 0.0}{0.0873 \times 92.5}$	$\frac{0483 \times 1.956}{81 \times 99.749}$ is	s closest	to					
	(1) 6	(2)	0.6		(3) 0.006			(4) 0.06		
69.	Evaluate:	(0.96)×(0.96)>	(0.96) - (0.1) ×	(0·1)×(0	)·1)					
00.	Evaluate.	$(0.96) \times (0.96)$	3) + 0.0096 + (0	$\cdot 1) \times (0 \cdot 1)$	)					
	(1) 1.06	(2)	0.97		(3) 0.95			(4) 0.86		
70.	Which part	contains the fr	actions in asc	ending o	rder ?					
	(1) $\frac{2}{5}$ , $\frac{3}{5}$ ,	$\frac{1}{3}$ , $\frac{4}{7}$ , $\frac{5}{6}$ , $\frac{6}{7}$		(2)	$\frac{1}{3},\frac{2}{5},$	$\frac{3}{5}$ $\frac{5}{6}$ , $\frac{4}{7}$	$, \frac{6}{7}$			
	(3) $\frac{1}{3}$ , $\frac{2}{5}$ ,	$\frac{3}{5}$ , $\frac{4}{7}$ , $\frac{5}{6}$ , $\frac{6}{7}$		(4)	$\frac{1}{3}$ , $\frac{2}{5}$ ,	$\frac{4}{7}$ , $\frac{3}{5}$ , $\frac{5}{6}$	$\frac{6}{5}, \frac{6}{7}$			
71.	The ratio of the salary of	salary of a wo	orker in July an salary of J	to that i	n June v	vas $2\frac{1}{2}$	$2\frac{1}{4}$	. By what	percent	age wa
	(1) $11\frac{1}{9}\%$		(2) 11%		(3) 1:	$2\frac{1}{9}\%$		(4) 1	2%	
72.		oil is now being h percentage a		PAGE NAME OF THE PAGE OF THE P						1000
	(1) 12%		(2) 15%		(3) 1	$11\frac{1}{9}\%$		(4) 1	$5\frac{5}{3}\%$	
73.		a's salary, 10% amount is salary?								
	(1) ₹ 5000		(2) ₹ 6000		(3) ₹	12000		(4) ₹	10000	
74.	that the exp	rice of sugar we enditure on su t is the new m	gar was only 1	10% mor						
2	(1) 25 kg		(2) 35 kg		(3) 2	0 kg		(4) N	None of	these
МТ	1000/Z/2K12	/02		(12)						

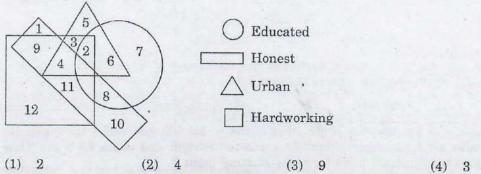
**64.** If  $\sqrt{(2^n)} = 64$ , then find the value of n.

75.	A milk man borrowed a other, he paid 7% p.a. borrowed at 5%?	E 2500 from two money The total interest pa	lenders. For one loan, h id for two years was ₹	e paid 5% p.a. and for the 265. What is the amount
	(1) ₹ 1587	(2) ₹ 1658	(3) ₹ 1555	(4) ₹ 1875
76.	A sum of money lent of further period of 5 year (1) ₹ 600	ut at simple interest ar rs. What is the sum? (2) ₹ 500	mounts to ₹ 720 after 2 y (3) ₹ 700	ears and to ₹ 1020 after a (4) ₹ 750
77.		er annum will a sum o	of money double in 16 ye	ars ?
	(1) $7\frac{1}{4}\%$	(2) $6\frac{1}{4}\%$		$(4) \ 4\frac{1}{4}\%$
78.	Vijay obtains a loan of rupee per annum, calc (1) ₹ 4921	₹ 64000 against his fix ulate the compound int (2) ₹ 3561	xed deposits. If the rate e erest payable after 3 yea (3) ₹ 4561	of interest be 2.5 paise per ars. (4) ₹ 2354
79.	Ram and Laxman can job will be finished if	do a job alone in 20 da they work together?	ys and 30 days respectiv	ely. In how many days the
	(1) 20 days	(2) 25 days	(3) 12 days	(4) 17 days
80.	Two workers A and B	working together compl	eted a job in 5 days. If A	worked twice as efficiently
	as he actually did and	B worked $\frac{1}{2}$ as efficient	ently as he actually did,	the work would have been
	completed in 3 days. V to complete the job?	What is the time A wou	ld have taken, working a	lone at his usual efficiency,
	(1) $6\frac{1}{4}$ days	(2) $7\frac{1}{2}$ days	(3) 8 days	(4) 9 days
81.	Ramesh is thrice as go 40 days less than San	ood a workman as Sanj jay. Find the time in w	which they can do it work	to finish a piece of work in king together.
	(1) 25 days	(2) 20 days	(3) 15 days	(4) 21 days
82.	A few children working employed on the work	is made double, how l	ong would they take to o	If the number of children complete half of the work?
	(1) $4\frac{1}{2}$ days	(2) $2\frac{1}{3}$ days	(3) $8\frac{3}{4}$ days	$(4) 6\frac{1}{2} \text{ days}$
83.	The ratio of the number school, what is the number of the	per of boys and girls in timber of girls in the sc	a school is 2:5. If the	ere are 350 students in the
	(1) 250	(2) 140	(3) 200	(4) 100
84.	The ratio of number of the ratio became 1: (1) 15	of ladies to gents at a 1 3. How many people w (2) 12	party was 1 : 2, but whe ere originally present at (3) 20	on 2 ladies and 2 gents left, the party? (4) 18
85.	A bag contains an eq	ual number of one rup ow many coins of each	bee, 50 paise and 25 pai type are there in the bag	se coins respectively. If the
	(1) 20	(2) 15	(3) 7	(4) 18
86.	The sum of the squar second to the third is	e of three numbers is 5 3: 2. What is the second	532 and ratio of the first and number?	to the second as also of the
	(1) 15	(2) 12	(3) 17	(4) 18
87.	12 m. At a point on	ds on a horizontal plan the plane, the angle of ectively. What is the he	elevation of the bottom	a vertical flagstaff of height and the top of the flagstaff
	(1) 7 m.	(2) 12 m	(3) 6 m	(4) 8 m
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88.	A balloon leaves th	he earth	at point A ar	nd rises	at a uniform ve	locity.	At the end of $1\frac{1}{2}$ minute	S.
	an observer situate be 600. What is the	ed at a d	istance of 20	0 m from	n A, finds the a	ngulai	r elevation of the balloon t	0
	(1) 3·87 m/s		(2) 3 m/s		(3) 4·87 m/s		(4) 5·23 m/s	
89.	To a man standin are respectively 60 the length of the v	and 45	a house, the	e angles is 3 m a	of elevation of way from the w	the to	op and bottom of a window d his height is 152 cm, fin	w d
	(1) 3 m		(2) 3·2 m		(3) 2·5 m		(4) 2·2 m	
90.	A train after trave	lling 60 l	m meets wit	th an acc	cident and then	procee	eds at $\frac{3}{4}$ of its former rat	е
	would have affived	1 to mini	ites sooner.	s late. H What is	ad the accident the total distan	t happ ce ?	pened 25 km further on, i	t
	(1) 45 km	in media	(2) 80 km		(3) 160 km		(4) 150 km	
contic	ee of truth or falsity.	mine eac Mark an:	ch inference s swer as	eparately	in the context o	of the p	passage; and each question passage and decide upon its	s
	(1) if the inference	e is 'defin	nitely true' i.	e., it dire	ectly follows from	m the	facts given in the passage	
	(2) if the inference	e is 'prot	oably true' th	ough no	t definitely true	in the	e light of the facts given.	
	(3) if you think t inference is li	he data a	are inadequa	te i.e., fi	om the facts gi	ven yo	ou cannot say whether the	3
	Ministry of Enviro	onment a	and Forests	has gra	'i.e., it contrad	ntal o	clearance to the Karkatla	1
	non-coking coal resexpanded to 1.5 mil	serves. Ti lion tonn require	of the Centra he present p es per annun ment for the	oroduction a at an e propose	ields Ltd. in Bil n level of 0·8 r stimated cost of	nar tha nillion '₹ 67-8	at envisages exploitation of tonnes is proposed to be 32 crores under the project about 651 hectares which	f
91.	The expansion plan				tomos of format 1			
92.							AT AT A SUBSESSION OF THE	
93.	Karkatla open-cast			producin	g non-coking co	al in	the country.	
	There is no demand							
Direc mean	ctions (Questions : ingful sequence and	9 <b>4 – 96)  .</b> then choo	: In each of ese the most a	the follo	wing questions te sequence fron	, arra	nge the given words in a ngst the given alternatives.	- Congression
94.	a. Animal		eopard		Mammal		Vertebrate	
	(1) b, c, d, a						(4) a, b, c, d	
95.	a. Interview				Appointment			
	(1) d, a, b, c				(3) c, a, b, d		(4) b, a, d, c	
96.	a. Sea	b. R	ivulet		Ocean	4		
1000	(1) d, b, a, c						(4) b, a, c, d	
Direc	tions (Questions 9	7-99):	Complete the	series b	y replacing the	"?" ma	rk.	
97.	2, 6, 14, 30, 62, "?"							
	(1) 128		2) 126		(3) 120		(4) 130	
98.	99, 33, 88, 22, 77, " (1) 18		2) 15		(3) 11		(4) 7	
99.	2Z5, 7Y7, 14X9, 23V (1) 27U24	Water transfer of the state of	13, "?" 2) 47U15		(3) 45U15		(4) 47V14	
MT 1	000/Z/2K12/02			(14)				

100.	I went 15 m to the north 5 m and then turned e point?	, then turned west areast and covered 10	nd covered 10 m, then tu m. In what direction am I	rned south and covered now from my starting
	(1) North	(2) South	(3) East	(4) West
101.	B is to the south-west of in line with BA. In what	A, C is to the east of direction of A is D lo	f B and south-east of A, and ocated?	D is to the north of C
	(1) North	(2) East	(3) South-East	(4) North-East
102.	A walks a distance of 3 leturns left and walks for 3 kilometers and in what d	km. At this point he	en turns to his left and walk turns to his right and walk the starting point?	lks for 2 km. He again as for 3 km. How many
	(1) 5 km and West	(2) 3 km and South		(4) 1 km and East
103.	Ankit is related to Binny Aruna is Binny's sister. H	and Chinky, Daizy is Iow is Chinky related	Chinky's mother, Also, Daiz	
	(1) Niece	(2) Cousin	(3) Sister	(4) Aunt
104.	A man pointing to a phograndmother." How is the sister?	otograph says, "The le lady in the photogr	lady in the photograph is raph related to the man's si	ny nephew's maternal ster who has no other
	(1) Cousin	(2) Sister-in-law	(3) Mother	(4) Mother-in-law
105.	When Anuj saw Manish, lis Manish to Anuj?	he recalled, "He is the	e son of the father of my da	ughter's mother." Who
	(1) Brother-in-Law	(2) Brother	(3) Cousin	(4) Uncle
	servant, who is neither ed	e represents urban a	question. Rectangle represent square represents civil so urban area, is represented	servants. A male civil
	(1) 7	(2) 13	(3) 4	(4) 1
107.	Study the Venn-diagram trepresents scientists, Squ	o answer this questionare represents dance	on. Big triangle represents ers and Circle represents nor scientists nor dancers?	(4) 1 artists, small triangle doctors. Which letter
	(1) A	(2) D	(3) F	(4) G
MT 10	000/Z/2K12/02	(15)		13005 151 X2, 103, 1 2A

108. In the following diagram, hardworking people who are uneducated, dishonest and urban are represented by



Directions (Questions 109 - 111): Select the pair of words, which exhibits the same relationship between each other as the given capitalized pair of words.

109. MERMAID: FISH

(1) Unicorn: Goat

(2) Centaur: Horse

(3) Amadeus : Beast

(4) Cupid: Nymph

110. CLOCK: TIME

(1) Shop: Boxes

(2) People: Way

(3) Books: Knowledge

(4) Map: Place

111. COAT : GARMENT

(1) Flower: Beauty

(2) Jack: Instrument

(3) Bangle: Jewellery (4) Periscope: Tool

Directions (Questions 112 - 115): Each of these questions is followed by two statements numbered I and II. Decide whether the data given in the statements are sufficient to answer the question. Mark answer as

- if statement I alone is sufficient but statement II alone is not sufficient to answer the question.
- if statement II alone is sufficient but statement I alone is not sufficient to answer the (2)question.
- if both statements I and II together are sufficient to answer the question but neither statement alone is sufficient.
- (4) if statements I and II together are not sufficient to answer the question.

112. Is George older than John?

- The average age of George and John is 32 yrs.
- Mary is 5 yrs younger than George but 3 yrs younger than John.

113. How many students are there in Parikh's maths class?

- If 5 students drop out of class and no one joins, less than 40 students would have enrolled in the class.
- If 4 more students join this class and no one drops out, more than 47 students would have enrolled in the class .

114. What is the distance between DELHI and KOLKATA?

- It takes two and half hours for an Airbus travelling against the wind to cover the distance from one place to the other.
- The Airbus takes two hours to reach the destination travelling with the wind.

115. How many square tiles are required to cover the drawing room of a house?

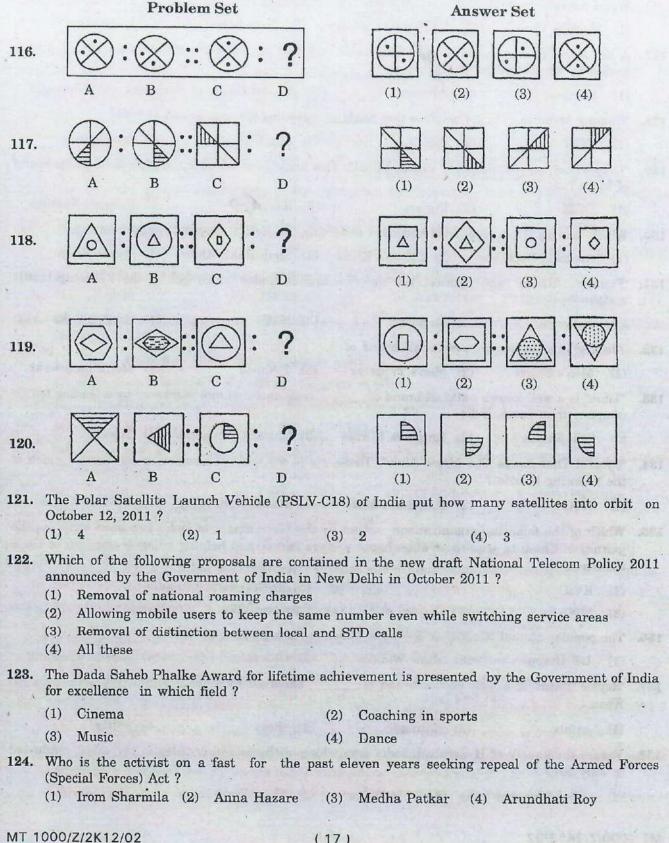
- Area of each tile is one-fortieth of the area of the drawing room.
- The width of the drawing room is 1/2 of the length.

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Directions (Questions 116 - 120): Each of these questions consists of two sets of figures. Figures A, B, C and D constitute the Problem Set while figures 1, 2, 3 and 4 constitute the Answer Set. There is a definite  $relationship\ between\ figures\ A\ and\ B.\ Establish\ a\ similar\ relationship\ between\ figures\ C\ and\ D\ by\ selecting\ a$ suitable figure from the Answer Set that would replace the question mark (?) in figure D.



(17)

125.	The Dibrugarh - Kanyaku	amari Vivek Express,	India's longest train serv	vice, covers a distance of
	(1) 4,286 km (2	2) 2,846 km	(3) 6,426 km	(4) 8,246 km
126.	Who amongst the following World Records in 2011?	ng was declared the	world's smallest living	woman, by the Guinnes
	(1) Jyotiba Phule (2	2) Jyotirmoyee Sikdan	r. (3) Jyoti Baba	(4) Jyoti Amge
127.	A limited edition premiun season by which foreign le		launched in India during	g the 2011 Diwali festive
	(1) Hermes (2	2) Burberry	(3) United Colors of Be	enetton (4) Hidesign
128.	"Coming home to". (	Complete this jingle o	f a leading suitings bran	d of India.
	(1) OCM (2	2) Digjam	(3) Dinesh	(4) Siyaram's
129.	"Only Vimal, only Vimal, of India?		his jingle is of which lead	ing textile/suitings branc
	(1) OCM (2	2) Digjam		(4) Reliance Textiles
130.	Which leading Hindi film	actor had been endor	sing the Reid & Taylor b	orand of suitings?
	(1) Amitabh Bachchan	(2) Salman Khan	(3) Shah Rukh Khan	(4) Aamir Khan
131.	'Finlay's', 'Raasa' and 'I makers?	Entice' are the new	brands under which one	e of the following textile
570.0	(1) Reliance (2	2) Raymond	(3) NTC	(4) Garden Silks
132.	'Jockey' is a leading inter	rnational brand of		
	(1) Men's Shirts (2	2) Men's Trousers	(3) T-Shirts	(4) Men's innerwear
133.	"Tibre" is a well-known na company from south India		manufactured and mar	keted by a leading textile
	(1) Silk Sarees (2	2) Dhotis & Kurtas	(3) Shirts & Trousers	(4) Towels
134.	"Symbol That Keeps The the following brands?	Magic Alive". These	words are written along	with the logo of which o
	(1) NTC (2	2) Handloom Mark	(3) Khadi Gramodyog	(4) UP Handlooms
135.	Which of the following orgiourney of Khadi to acquir industries?			
	(1) KVIC	(2)	Khadi Gramodyog Bha	ivan
	(3) NTC	(4)	Cauvery Silks	Mr. bolley Harry
136.	The popular annual Kingf	fisher Swimsuit Caler	ndar is a product of	
	(1) UB Group (2	2) Shaw Wallace	(3) Chivas	(4) Radico Khaitan
137.	177		endorsed by leading	
	(1) paints (2	2) suitings	(3) shoes	(4) shirts
138.	Vasuki Sunkavalli of Hyd in July 2011 ?	lerabad, India won w	hich of the following title	es in the event conducted
	(1) Miss Universe India	a (2) Miss Universe	(3) Miss World India	(4) Miss World
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100.	(1) Dhanush (2) K.J. Yesudas							
1.10	(3) S.P. Balasubramaniam (4) None of these							
140.	(4)							
	(1) once in two years (2) once a year							
EVE-2	(3) once in three months (4) twice a year							
141.	of the same of the source expansion of offwire							
	(1) United Nations World Tourism Organisation							
	(2) United Nations World Trade Organisation							
	(3) United Nations World Technology Organisation							
	(4) None of these							
142.	The international award Pulitzer Prize, presented by Columbia University, USA, is given for excellence in							
	(1) newspaper journalism. (2) literary achievements.							
	(3) musical composition. (4) All these							
143.	In which State of India is Majuli, the largest river island in the world, located?  (1) Assam (2) Manipur (3) Meghalaya (4) Nagaland							
144.	The Delhi-Mumbai Industrial Corridor is a 1,483 km project running through seven States including which of the following?							
	(1) UP - Haryana - Rajasthan - Gujarat - MP							
	(2) UP – Uttarakhand – Rajasthan – Gujarat – MP							
	(3) UP – Uttarakhand – Punjab – Rajasthan – Gujarat							
	(4) UP - Haryana - Rajasthan - Punjab - Gujarat							
145.	Which country, given Most Favoured Nation status by India in 1996, reciprocated the gesture in November 2011?							
	(1) Nepal (2) China (3) Canada (4) Pakistan							
146.	World AIDS Day is observed on every year.							
	(1) December 31 (2) October 1 (3) December 1 (4) October 31							
147.	Name the film about Mark Zuckerberg's popular social networking site 'Facebook,' that won four awards at the 2011 Golden Globe Awards ceremony?							
	(1) The Facebook (2) The Social Network							
	(3) The Twitter Network (4) The Linked In							
148.	How many 'Fundamental Rights' does the Constitution of India offer to all its citizens?							
	(1) 4 (2) 5 (3) 6 (4) 7							
149.	The coin of what denomination went out of circulation in India with effect from June 30, 2011?							
	(1)							
150								
150.	Nirupama Rao of the Indian Foreign Service is currently the Indian envoy to which of the following countries?							
	(1) UK (2) France (3) USA (4) None of these							
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